



3rd January 2014

Development Bureau
17/F West Wing
Central Government Offices
2 Tim Mei Avenue
Tamar
Hong Kong

Dear Sirs,

Proposed Establishment of a Harbourfront Authority

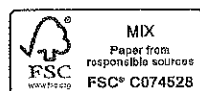
We refer to the public engagement exercise by the Development Bureau regarding the establishment of a Harbourfront Authority to develop and manage the harbourfront of Victoria Harbour.

The Victoria Harbour is a special public asset and natural heritage of Hong Kong. There is the vision of the public to create an attractive, vibrant, accessible and sustainable harbourfront for public enjoyment. As the result, Harbourfront Enhancement Committee and its successor, Harbourfront Commission, were set up in 2004 and 2010 respectively to advise the Government on the planning and development of the harbourfront areas. Due to the constraints and limitations of the conventional government build-and-operate model, it is perceived that the existing approach in managing the harbourfront areas would no longer be able to meet with the public aspirations for the harbourfront. As such, Hongkong Land, in principle, supports:

1. disbandment of the existing Harbourfront Commission, and
2. establishment of a new, dedicated statutory body, such as Harbourfront Authority, so as to plan, manage and co-ordinate the harbourfront projects in a holistic manner.

In addition, the proposed Harbourfront Authority should not only take the advisory and advocacy roles, but also have its own executive powers. Due representation by all stakeholders in the Authority should be pursued.

On the other hand, it is necessary to clearly define the functions and roles of the proposed Harbourfront Authority. Its working relationship with other relevant government departments and statutory bodies, such as Town Planning Board and West Kowloon Cultural District Authority, should also be clearly set out vividly. Regular meetings and collaborations with the business community would help to promote and activate the harbourfront areas.





We look forward to participating in the Phase 2 of the public engagement exercise.

Yours faithfully,

A handwritten signature in black ink, appearing to read 'Raymond Chow', written over a faint horizontal line.

pp - Raymond Chow
Executive Director
Commercial Property
Hongkong Land Limited

RC/CL/ap