

By post and by fax at 2110 0841

20 December 2013

Harbourfront Commission Secretariat  
17/F, West Wing, Central Government Offices  
2 Tim Mei Avenue  
Tamar, Hong Kong

Dear Sir/ Madam

**Views on Proposed Establishment of a Harbourfront Authority (Phase I Public Engagement Consultation)**

The Hong Kong Institution of Engineers (HKIE) would like to express our support to the Administration's initiative in considering the establishment of a harbourfront authority.

The HKIE supports in principle the proposal of the Administration to establish an independent, statutory and dedicated harbourfront authority to design, develop, operate and manage harbourfront projects in a holistic manner, with a creative mindset, flexible framework and entrepreneurial culture.

The Victoria Harbour attaches much iconic as well as functional significance to Hong Kong and our future development. As many cities around the world have already set their vision for or branded their harbourfront as an asset for tourism and living, such as Sydney, Auckland and Vancouver, we believe that Hong Kong should come up with a clear and sustainable vision for the branding and enhancement of our unique harbourfront.

Under such intention, we suggest that the Administration should also consider instilling the following elements, in addition to those aspirations as raised in the Consultation Document, to enrich the aspirations of the Hong Kong harbourfront, such as *conducive to tourism, building for future, balance between intimate engagement and large-scale spectacle, creating differentiation, and building own identity* etc.

Considering that harbourfront management and development would involve multiple stakeholders, and there could be different objectives and mandates from various sectors, as well as diverse land uses of harbourfront sites stemmed from the past, we believe that the proposed harbourfront authority should have adequate level of statutory status and with a sustainable financial base.

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For effective functions and deliverables, we opine that the proposed harbourfront authority should have adequate legal power to undertake its work, sufficient financial resources, as well as well established structure that enable stronger leadership, adequate expertise and effective coordination among stakeholders. For efficiency, we believe that an independent executive arm dedicated for the work of the authority should be considered. After all, we welcome the Administration to further engage the public and stakeholders in the near future to reach consensus on designing such details.

Thank you for your attention.

Yours faithfully



Ir Raymond CHAN Kin Sek  
President  
The Hong Kong Institution of Engineers

RC/IN/WC