

Task Force on Water-land Interface and Harbourfront Activation
Minutes of Twenty-second Meeting

Date : 7 May 2021 (Friday)
Time : 4:00 p.m.
Venue : Room 1303, 13/F, Wing On Kowloon Centre, 345 Nathan Road,
Kowloon

Present

Mr LEUNG Kong-yui Chairman

Organization Members

Mr Andy LEWIS	Representing Business Environment Council
Dr Vivian WONG*	Representing Friends of the Earth (HK) Charity Limited
Mr Edward LO*	Representing Hong Kong Institute of Planners
Mr TAM Po-yiu*	Representing Hong Kong Institute of Urban Design
Ir Victor CHEUNG*	Representing Hong Kong Institution of Engineers
Mr Terence LEE*	Representing Real Estate Developers Association of Hong Kong
Mr Paul ZIMMERMAN	Representing Society for Protection of the Harbour
Dr CHUNG Shan-shan	Representing The Conservancy Association

Individual Members

Mr Vincent NG	Chairman, Harbourfront Commission (HC)
Mr Hans Joachim ISLER*	

Co-opted Members

Captain CHEUNG Tai-kee*

Mr Bondy WEN*

Mr WONG Yiu-kan

Official Members

Mr Vic YAU Deputy Secretary (Planning and Lands) 1,
Development Bureau (DEVB)

Ms Anny TANG* Senior Manager (Tourism) 21, Tourism
Commission (TC)

Miss Janet HO Chief Transport Officer/Kowloon 2, Transport
Department (TD)

Mr George MAK Chief Engineer/East 5, Civil Engineering and
Development Department (CEDD)

Mr Wicky CHEUNG Chief Leisure Manager (Management), Leisure
and Cultural Services Department (LCSD)

Mr Adrian CHAN General Manager/Planning, Development & Port
Security, Marine Department (MD)

Miss Winnie LAU Assistant Director/Territorial, Planning
Department (PlanD)

Mr Steven LEE Secretary

In Attendance

Mr Ivan HO Chairman, Task Force on Harbourfront
Developments on Hong Kong Island (HKTF)

Mr Mac CHAN* Individual Member, HKTF

Mr Karl KWOK* Individual Member, HKTF

Mr Alan LO* Individual Member, HKTF

Ms Angela SO* Individual Member, HKTF

Hon Tony TSE* Individual Member, HKTF

Ms Lisa LAU*	Co-opted Member, HKTF
Ms Sabina KOO*	Co-opted Member, HKTF
Miss Rosalind CHEUNG	Principal Assistant Secretary (Harbour), DEVB
Mr Henry LAI	Assistant Secretary (Harbour) 1, DEVB
Ms Angora NGAI	Assistant Secretary (Harbour) 1 (Designate), DEVB
Mr William CHAN	Project Manager (Harbour), DEVB
Mr Peter MOK*	Project Manager (Harbour) Special Duties, DEVB
Mr Carlos FUNG*	Senior Engineer (Harbour), DEVB
Mr Ray LEE*	Building Services Engineer (Harbour), DEVB
Mr TONG Hui Ching	Architect (Harbour) 2, DEVB
Ms Helen CHU	Landscape Architect (Harbour), DEVB
Mr Ricky CHAN*	Project Coordinator (Harbour) 3, DEVB
Mr Stanley WONG	Project Coordinator (Harbour) 4, DEVB

Absent with Apologies

Mr Anthony CHEUNG	Representing Hong Kong Institute of Architects
Ms Iris HOI	Representing Hong Kong Institute of Landscape Architects
Sr Raymond CHAN Yuk-ming	Representing Hong Kong Institute of Surveyors

For Item 3

Mr Paul CHAN	CEO & Co-founder, Walk in Hong Kong
Ms Janice YEUNG	Project Officer, Walk in Hong Kong
Ms Stephanie CHEUNG	Lead Researcher, Walk in Hong Kong

*Denoting attendance via Cisco Webex

The Chairman welcomed all to the 22nd meeting of the Task Force on Water-land Interface and Harbourfront Activation.

He announced that –

- (a) **Mr George MAK**, Chief Engineer/East 5 of CEDD, attended on behalf of Mr Michael LEUNG, Project Manager (East);
- (b) **Ms Anny TANG**, Senior Manager (Tourism) 21 of TC, attended on behalf of Mr Anson LAI, Assistant Commissioner for Tourism 2;
- (c) **Mr Adrian CHAN**, General Manager (Planning, Development & Port Security) of MD, attended on behalf of Mr Tony CHAN, Assistant Director/Planning & Services;
- (d) **Miss Janet HO**, Chief Transport Officer/Kowloon of TD, attended on behalf of Ms Winnie WONG, Principal Transport Officer/Urban; and
- (e) **Mr Wicky CHEUNG**, Chief Leisure Manager (Management) of LCSD, attended on behalf of Mr LUK Chi-kwong, Assistant Director (Leisure Services) 3.

Item 1 Confirmation of Minutes of 21st Meeting

1.1 **The Chairman** informed the meeting that the draft minutes of the 21st meeting were circulated to Members for comments on 23 April

2021. There being no comments received from Members, the minutes were taken as confirmed.

Item 2 Matters Arising

2.1 No matters arising from the last meeting were raised.

2.2 **The Chairman** briefed Members that only one agenda item had been arranged for the meeting given its importance and that long discussion was expected. The Harbour Office (HO) had also a few updates on the recent publicity efforts to report.

Item 3 Consultancy Service on the New Mode of Design and Management at the Belcher Bay Harbourfront Open Space

Briefing by HO and Walk in Hong Kong

3.1 **The Chairman** informed Members that a briefing was arranged on 5 May 2021 for HO and Walk in Hong Kong (WiHK) to brief Members on the Consultancy Service on the New Mode of Design and Management at the Belcher Bay Harbourfront Open Space (BBHOP). The team had further refined the report taking into account Members' comments.

3.2 **The Chairman** informed the meeting that as the agenda item was related to a harbourfront project on Hong Kong Island, Members of HKTF were invited to attend the briefing on 5 May 2021 and this meeting.

3.3 Upon **the Chairman's** invitation, **Mr Steven LEE** briefed Members on the background of the consultancy. The BBHOP, located at Shing Sai Road in Kennedy Town, was transformed from a disused public cargo working area and fully opened in October 2020. With the support of the local community, an innovative and experimental approach had been adopted at BBHOP for the design and management of the harbourfront site, which embodied multiple goals such as making good use of vacant harbourfront sites, implementation of an "incremental approach," introduction of multiple harbourfront experiences, as well as open site management. Since its opening, BBHOP had become a popular leisure spot and attracted users of diverse backgrounds. To tap into public's views on the innovative design and management approach adopted in BBHOP, HO had engaged WiHK to conduct a user survey and look into users' opinions in-depth. WiHK would share the lessons learnt from the BBHOP experience which could be further extended and applied to other harbourfront sites.

3.4 With the aid of a PowerPoint presentation, **Miss Rosalind CHEUNG** from HO and **Mr Paul CHAN** from WiHK each gave a presentation on the background of BBHOP and the survey results respectively.

Discussion

Open Site Management

3.5 **Dr CHUNG Shan-shan** enquired whether smoking was allowed in BBHOP under the open site management approach, and if not, the relevant policing practices. She further asked if drinking fountains

were available in the site.

3.6 **Miss Rosalind CHEUNG** responded that smoking was not allowed while drinking fountains were available in BBHOP. She added that “no smoking” signage had been posted up and the on-site security guards had been instructed to enforce the no-smoking rule.

3.7 **Mr Paul ZIMMERMAN** appreciated the remarkable responsiveness to users’ feedback on improving BBHOP. **Mr Andy LEWIS** concurred and appreciated the open and flexible management approach adopted in BBHOP, which was conducive to vibrancy and enjoyed by members of the public.

3.8 **Mr TAM Po-yiu** recognized the interactive engagement approach adopted in the consultancy. He opined that the successful management experience might be considered and applied to other open spaces in future as appropriate having regard to the distinct features and constraints of different sites.

3.9 **Mr Ivan HO** remarked that unlike the traditional approach in designing public spaces, the BBHOP sought to break away from the regular framework and exemplified a brand new experimental process in refining open spaces in response to actual users’ feedback, which could be suitably extended to other harbourfront sites. He also thanked HO and relevant departments in exploring and taking forward the new management model at the harbourfront.

3.10 **Mr Vincent NG** acknowledged the efforts by HO and other departments in experimenting on the new management model. In view that 93% of the interviewees were satisfied with their visiting experience as

demonstrated in the consultancy study, he opined that the findings provided a comprehensive perspective in learning about public acceptance to the new management mode adopted in BBHOP, and also shed light on the limitations of the traditional way in soliciting public feedback which focused only on complaints. With a wide range of open spaces available along the Victoria Harbour, he considered that different design and management prototypes could be explored at different sites with a view to offering diversified user experiences to the public.

Movable Furniture and Installations

3.11 **Dr CHUNG Shan-shan** enquired about the sources of the movable furniture, such as wooden cargo pallets, installations, etc., in BBHOP and if they were made of recycled materials. She further asked if the used furniture would be recycled after being displayed.

3.12 **Mr TAM Po-yiu** opined that the pop-up installations under the “limited edition” concept could be moved around and displayed in different harbourfront sites so as to extend the life cycle of the materials. Suitable promotion efforts could also be arranged in advance to amplify the publicity effects.

3.13 **Miss Rosalind CHEUNG** responded that due to safety and hygiene reasons, the cargo pallets were purchased through procurement procedures and were not made of recycled materials. Noting Members’ suggestions and the importance of promoting sustainability, she remarked that under the “limited edition” concept, various initiatives had been explored to recycle as well as extend the life cycle of the installation materials. For instance, the constellation angel dolls display was first installed along the promenade section connecting Tamar and the Hong

Kong Convention and Exhibition Centre, and was later relocated to the Tsuen Wan Promenade.

Physical Enhancements

3.14 **Mr Paul ZIMMERMAN** suggested enhancing the accessibility to BBHOP from the bus stop area by removing the metal fence thereat. **Mr Andy LEWIS** concurred and opined that more shading should be arranged where visitors could retire and recover. **Mr Ivan HO** added that the summer period might pose a challenge to BBHOP in light of its site characteristics.

3.15 **Miss Rosalind CHEUNG** responded that HO would liaise with other relevant departments to enhance the accessibility to BBHOP. As regards the provision of shelter, she clarified that more shelters would be provided by K-Farm, the open community garden in BBHOP, for public use soon. She supplemented that HO would continue to review the needs of further enhancement work for BBHOP and take appropriate actions.

Consultancy Report

3.16 **Mr Paul ZIMMERMAN** suggested including further details on the management of BBHOP in the report, including the incidents recorded. He considered such information as a useful reference for managing other sites in future.

3.17 **Miss Rosalind CHEUNG** responded that the full report would aim to comprehensively cover and illustrate the open management approach adopted in BBHOP, including incidents of both positive and negative nature that were recorded in BBHOP. **Mr Paul CHAN** supplemented that the complaints received by the Government, conflicts

and accidents recorded during their 6-day site observation and social media posts found through desktop research would be included in the full report.

Water-land Interface

3.18 **Mr Paul ZIMMERMAN** remarked that the existing fencing design in BBHOP effectively separated and avoided conflicts between the fishermen and other park users. He considered it a potential solution for reference by Government departments in managing other waterfront sites.

Way Forward

3.19 As Members were highly supportive of the design and management approach adopted at the BBHOP, **the Chairman** thanked HO and WiHK for the presentation and in conducting the consultancy study.

Item 4 Any Other Business

Latest publicity efforts in harbourfront activation

4.1 **Miss Rosalind CHEUNG** updated Members on the latest publicity efforts in harbourfront activation as follows -

Harbourfront Public Furniture Competition (PF Competition) and the "Victoria Harbour" Word Art Competition (WA Competition)

4.2 Twelve winning artworks of the PF Competition had been installed at Pierside Precinct, Water Sports and Recreation Precinct, and Hoi

Fai Road Promenade, while the other 8 pieces were expected to be completed within June / July 2021. On the other hand, the production of the winning artwork of the WA Competition was in progress.

Victoria Harbour Television Programme

4.3 In order to create a soft appeal to connect Hong Kong people with the Victoria Harbour, a television programme series “Let’s talk about Victoria Harbour” had been produced and broadcast every Saturday from 10 April to 8 May 2021. The programme featured intriguing stories of people who were deeply connected with the harbour in their day-to-day lives.

Din Dong Happy Village by the Harbour

4.4 With the completion of the Enhancement of the Tsuen Wan Waterfront (Phase 1) project, a 700-metre pedestrian walkway adjacent to Hoi On Road had been revitalised to become a leisure harbourfront space, with “pop-up” initiatives introduced to enhance visitors’ experience. As a debut event, local creative group Postgal Workshop built a “Din Dong Happy Village by the Harbour” featuring the cartoon character Din Dong. A cartoon video and a set of cartoon stickers had also been produced to enhance the promotional effects.

Date of next meeting

4.5 The Chairman said that the Secretariat would inform Members of the date of next meeting in due course.

4.6 There being no other business, the meeting was adjourned at

6:20 p.m.

Secretariat

Task Force on Water-land Interface and Harbourfront Activation

November 2021